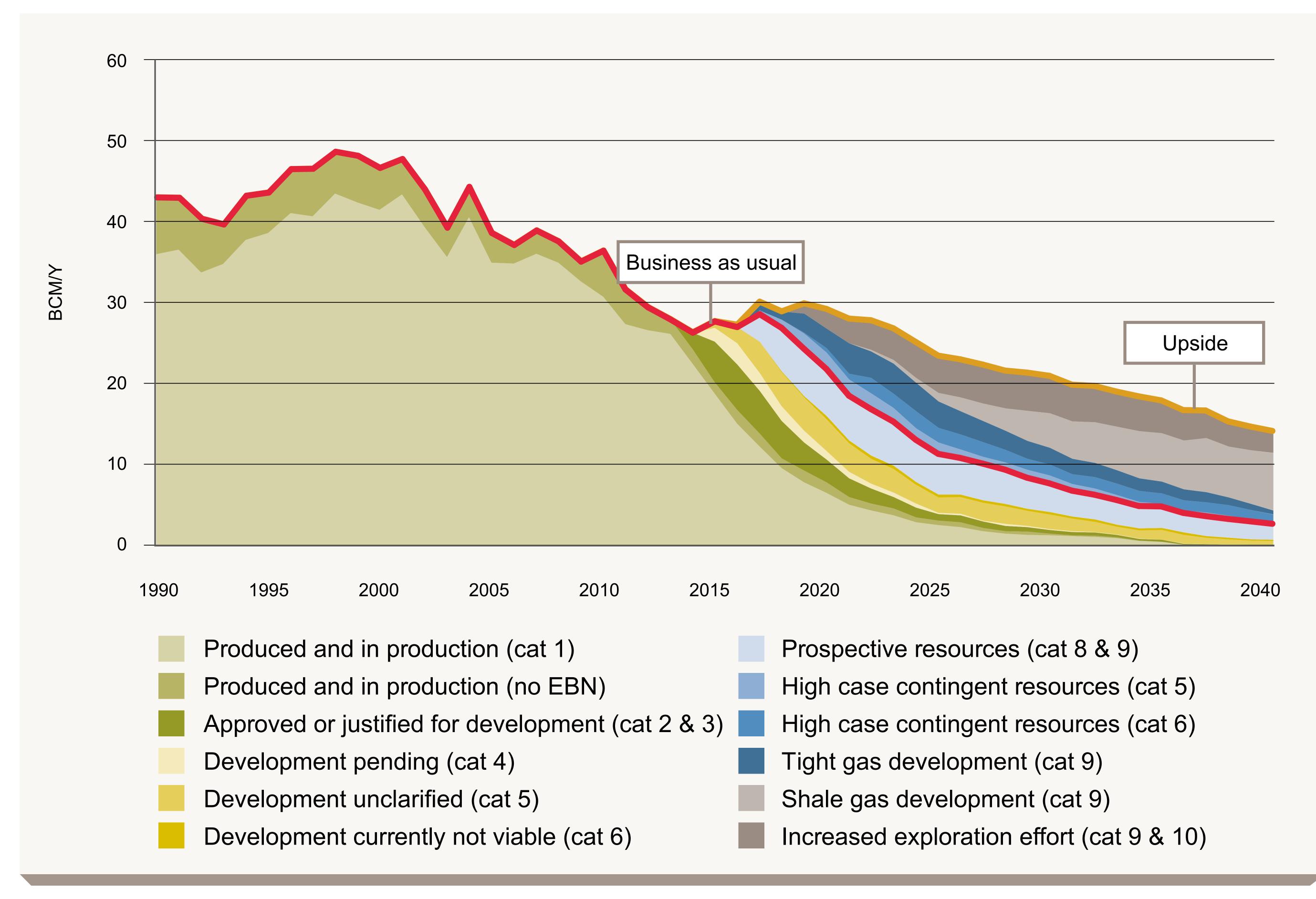


Increased exploration is essential



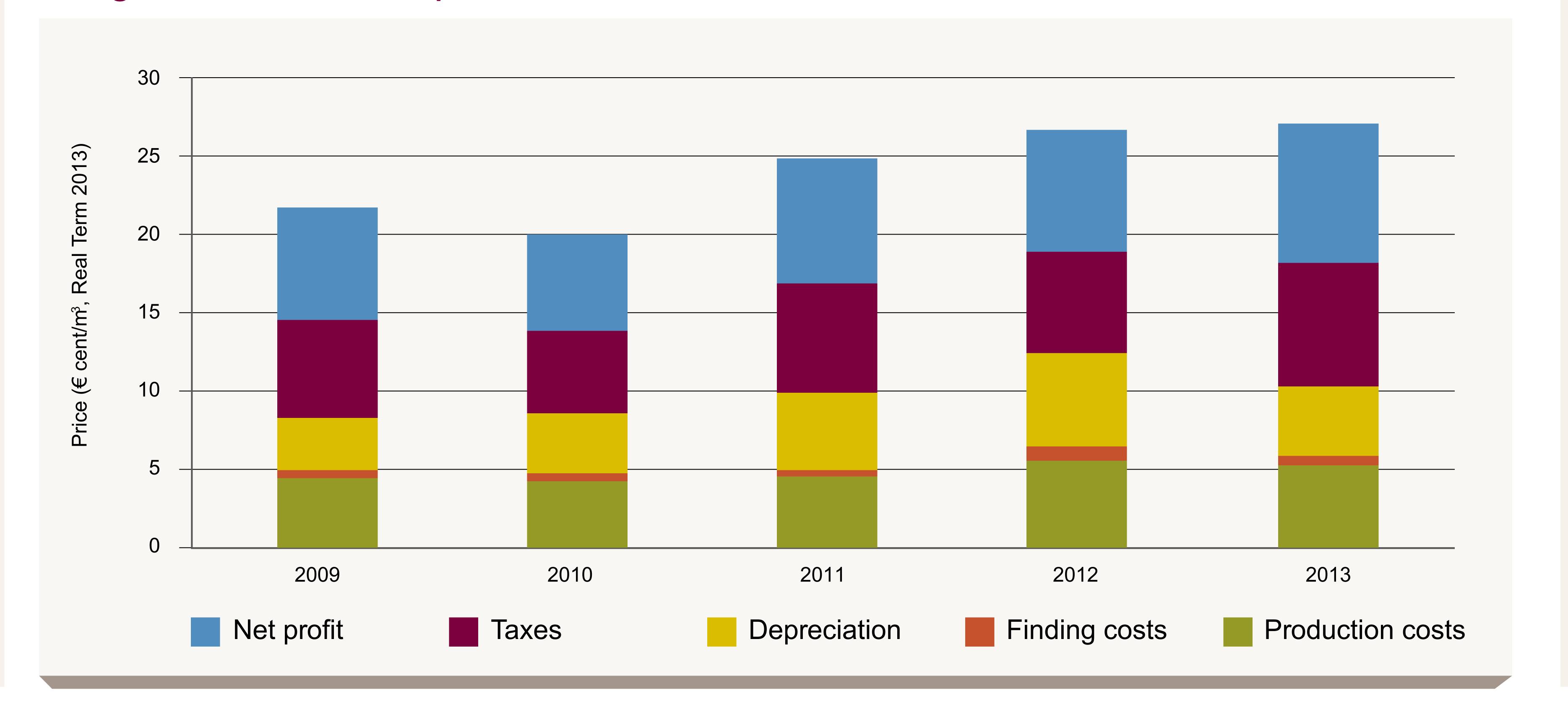


Investments in on- and offshore exploration together with the more challenging tight and shale plays are the key to unlock more resources



Profit margins remain attractive

Margins of small field production



Profit margins
of small fields
production in the
Netherlands remain
attractive